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## Approved For Release 2003/08/20: CIA-RDP83-00957R000100020038-5

NOTICE NO. LN 20-208

LN 20-208 PERSONNEL 7 February 1980

## PERFORMANCE APPRAISAL REPORT

- 1. The recently revised Performance Appraisal Report (PAR) with new definitions and numerical measures of performance provides an opportunity to put more realism in our PAR's and to roll back the "rating creep" of years past, where in 1978 the rating profile report on OL careerists in grades GS-11 through GS-15 indicated that 23 percent rated Outstanding; 75 percent, Strong; 2 percent, Proficient; zero percent, Marginal; and zero percent, Unsatisfactory. It will be the Office of Logistics' policy to adhere to the performance appraisal definitions found on the new PAR form.
- 2. Raters and reviewers are reminded that the numerical rating of 4 is the norm for the "typical performer," and that ratings of 5, 6, or 7 must be clearly justified by specific comments. The rating of 7 should be given only in the most exceptional cases, i.e., truly superior performance. Also, ratings of 3, 2, and 1 will be clearly and specifically documented to point out deficiencies.
- 3. It is in the best interest of all employees to have the PAR's accurately reflect their performance. Career panels use PAR's in the comparative ranking exercises and more descriptive narrative comments would assist panel members in determining the ranking. More accurate PAR's also would result in better counseling sessions and, hopefully, more realistic expectations on the part of careerists.
- 4. Raters and reviewers are tasked to do their part to make PAR's meaningful. The new system requires that supervisory and managerial personnel be evaluated on the "quality of performance appraisal." Division management should be aware of the quality of reports submitted to OL/P&TS for processing.

James H. McDonald Director of Logistics

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